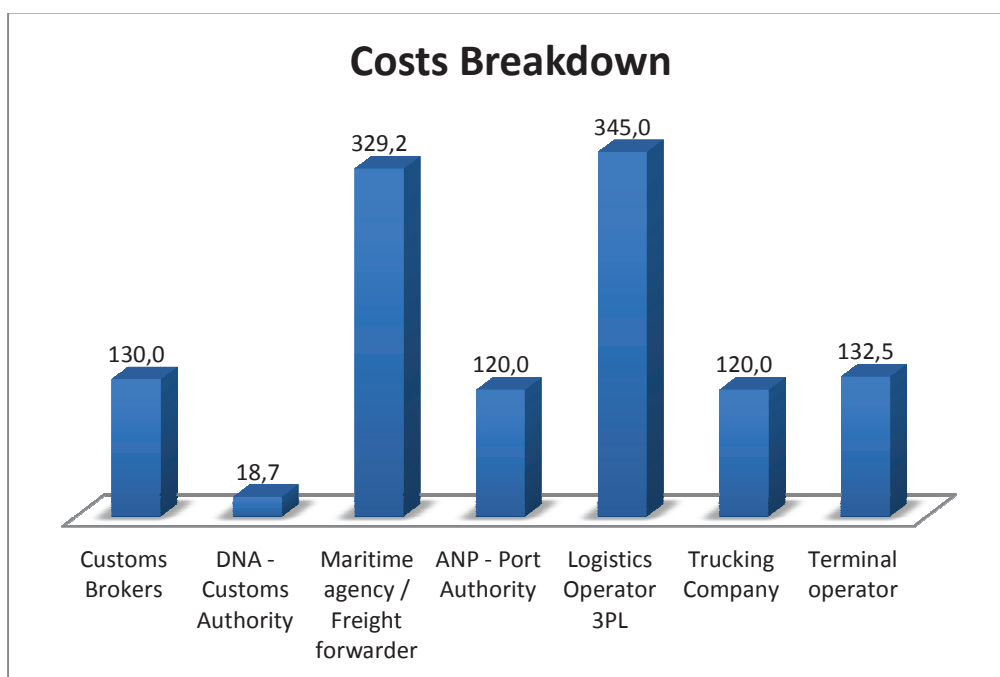


Costos logísticos de exportación

EXPORTING CONCEPTS INVOICED BY LOGISTICS STAKEKHOOLDERS / COSTS					
Operation Sequence	Logistic Stakeholder	Private or Public Cash Out	US\$ / export	% of participation	% accumulated
	Customs Brokers	Private	130,0	10,9%	10,9%
	DNA - Customs Authority	Public	18,7	1,6%	12,4%
	Maritime agency / Freight forwarder	Private	329,2	27,5%	40,0%
	ANP - Port Authority	Public	120,0	10,0%	50,0%
	Logistics Operator 3PL	Private	345,0	28,9%	78,9%
	Trucking Company	Private	120,0	10,0%	88,9%
	Terminal operator	Private	132,5	11,1%	100,0%
			1195,4	100%	



Fuente: Ing. J. Operti - CEPAL - 2009